

UNDP South Sudan 2013 Annual Work Plan

Project name	Amount
Jonglei Stabilization Programme (JSP)	USD 9,117,362.00

<p>Hon. Aggrey Tisa Sabuni Minister Ministry of Finance, Commerce, Investment and Economic Planning Government of the Republic of South Sudan</p> <p>Signature: </p> <p>Date: 26/08/2013</p>	<p>Balázs Horváth Country Director UNDP South Sudan</p> <p>Signature: </p> <p>Date: 21/8/2013</p>
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**United Nations Development Programme
South Sudan
2013 Annual Work Plan**

Project Title	UNDAF Outcome(s)	Expected CP Output(s)	Implementing Partner:	Responsible Parties:
Jonglei Stabilization Programme (JSP)	Violence is reduced and community security improves (Outcome 4)	Post-conflict socio-economic infrastructure restored, economy revived and employment generated.	UNDP	Wildlife Conservation Society (WCS)

Brief Description

The Jonglei Stabilization Programme (JSP) is a UN Joint Programme that aims to increase security and reduce level of ethnic conflict in Jonglei State by:

1. Fully operational, state-managed radio communication infrastructure and system established in Jonglei (implemented by UNDP);
2. Constructing 170km Akobo-Pochalla road without surfacing (implemented by UNOPS); and
3. Three ranger posts constructed with ablation blocks and boreholes, equipped and staffed for ensuring effective monitoring, conservation awareness and compliance with wildlife laws and regulations, along the Akobo-Pochalla road (implemented by Wildlife Conservation Society [WCS] through UNDP).

As the Coordinating Agency of the JSP, UNDP oversees, coordinates, monitors and provides technical support to the implementation of JSP Outputs, through close collaboration with the Jonglei State Government, UNOPS and Wildlife Conservation Society.

Programme Period:	2012 - 2016	2013 AWP budget:	USD 9,117,362
Programme Component:	Crisis Prevention and Recovery	Total resources required:	USD 9,117,362
Atlas Award ID:	00064379	Total allocated resources:	USD 9,117,362
Start Date:	1 January 2013	<ul style="list-style-type: none"> • Regular: • Other: • Donor (SSRF) • Government 	USD 9,117,362
End Date:	30 June 2013	Unfunded budget:	N/A
PAC Meeting Date:	04 Dec. 2012	In-kind contributions:	Stabilization Advisor seconded by UK/DFID
Management Arrangements:	DIM		

Agreed by: Ministry of Finance, Commerce, Investment and Economic Planning *[Signature]*

Agreed by: UNDP *[Signature]*

ANNUAL WORKPLAN YEAR: 2013

EXPECTED OUTPUTS ¹ UNDER UNDP	PLANNED ACTIVITIES	TIMEFRAME				RESPONSIBLE PARTY	Funding Source	PLANNED BUDGET ²	
		Q1	Q2	Q3	Q4			Budget Description	Amount
		<p>Output 1 (JSP Output 1): Fully operational, state-managed radio communication infrastructure and system established</p> <p>Baseline: No functioning radio communication system in Jonglei State</p> <p>Indicators:</p> <ul style="list-style-type: none"> - Increased security awareness of target population through radio broadcast /increased access to information of households in bomas and payams in all counties of Jonglei State - Number of residents/households in counties, payams and bomas with increased access to information through state-managed radio station <p>Targets:</p> <ul style="list-style-type: none"> - 100% access to broadcasts from state-managed radio station across Jonglei State 	<p>Activity Result 1: Construction and equipping of radio station in Bor and retransmission sites across Jonglei State.</p> <p>1. Construction of radio station in Bor and retransmission sites</p> <p>2. Procurement, transport and setup of radio communication and station equipment</p>	x	x			x	
	Output 1 Activity 1 Subtotal						Output 1 Activity 1 Subtotal	USD 6,073,351	
	<p>Activity Result 2: Capacity building support to J-MoIC on radio communication and broadcasting</p> <p>1. Capacity building support to J-MoIC</p>					UNDP	<ul style="list-style-type: none"> • 71600 Travel • 74200 Audio Visual & Print Prod cost • 75700 Training, workshop, Conferences • 74500 Miscellaneous Expenses • 74100 Professional Services • 75100 Facilities & Administration (GMS) 	<p>USD 22,005</p> <p>USD 5,000</p> <p>USD 10,000</p> <p>USD 10,000</p> <p>USD 1,073,155</p> <p>USD 78,411</p>	
							Output 1 Activity 2 Subtotal	USD 1,198,571	
							Output 1 Subtotal	USD 7,271,922	

¹ UNOPS serves as PUINO for the implementation of Output 2 of the revised JSP Joint Programme Document. This output is not reflected in this Work Plans it only reflects outputs managed/implemented by UNDP.

² Each Activity Result (not each Action or each Output) should have a Planned Budget. Also, GMS (7%) must be listed in the Budget Description column for each Activity Result.

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EXPECTED OUTPUTS ¹ UNDER UNDP	PLANNED ACTIVITIES	TIMEFRAME				RESPONSIBLE PARTY	Funding Source	PLANNED BUDGET ²	
		Q1	Q2	Q3	Q4			Budget Description	Amount
		<p>Output 2(JSP Output 3): Three ranger posts with abatement blocks and boreholes constructed, equipped and staffed for ensuring effective monitoring, conservation awareness and compliance with wildlife laws and regulations, along the Akobo-Pochalla road</p> <p>Baseline: No ranger post and rangers operating along the Akobo and Pochalla road to enforce wildlife conservation laws and regulations</p> <p>Indicators:</p> <ul style="list-style-type: none"> - Number of compliance visits/ overflights of road - Number of awareness raising events held in/around the project area - Operational ranger posts established on the Akobo-Pochalla road - Number of trainings carried out for wildlife personnel in the project area - Number and km of patrols carried out by wildlife service personnel - Area surveyed for potential ecological impacts from road construction - potential ecological impacts from road construction <p>Target: Three ranger posts with abatement blocks and boreholes constructed, equipped and staffed</p>	<p>Activity Result 1: <i>Conservation awareness undertaken and compliance and ecological impact monitoring carried out</i></p> <p>1. Road construction company monitored for compliance with wildlife laws and regulations</p> <p>2. Conservation and awareness raising conducted in Akobo-Pochalla area</p> <p>3. Monitoring of the ecological impact of the road undertaken</p> <p>Activity Result 2:Wildlife forces infrastructure developed</p> <p>1. Contract signed with construction company to build wildlife forces infrastructure</p> <p>2. Three ranger posts, abatement blocks and boreholes constructed</p> <p>Activity Result 3:Wildlife forces capacity for law enforcement along the Akobo-Pochalla road developed</p> <p>1. Wildlife protection strategy developed</p> <p>2. Wildlife forces equipped and trained</p> <p>3. Wildlife forces undertake regular patrols and monitoring, in partnership with WCS</p>	x	x			x	x
								Output 2 Subtotal	USD 1,339,411

EXPECTED OUTPUTS' UNDER UNDP	PLANNED ACTIVITIES	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET ²		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount
<p>Output 3 (JSP Output 4): Oversight, coordination, monitoring and technical support to programme implementation with state government counterparts.</p> <p>Baseline: Limited state government capacity for oversight, coordination and monitoring of large programmes</p> <p>Indicators: - % delivery - No. of Programme Board meeting minutes approved and signed by JSSC - No. of consolidated Quarterly reports shared with JSSC</p> <p>Targets: - 100% delivery by the end of the project lifespan - One Programme Board meeting per quarter - One consolidated quarterly progress report shared with JSSC and other stakeholders</p> <p>Related CP outcome: Violence is reduced and community security improves</p>	<p>Activity Result 1: State government counterparts fully engaged in oversight, coordination and monitoring of programme implementation.</p> <p>1. Oversight, coordination and monitoring implementation of JSP Outputs with state government counterparts</p> <p>2. Provide technical support on implementation of the JSP</p> <p>3. Consolidation and submission of annual and quarterly reports to the SSRF Steering Committee</p> <p>4. Perception surveys implemented in target sites.</p>								
			x			UNDP	SSRF	<ul style="list-style-type: none"> • 61300 Salary & Post AdjCst-IP Staff USD 57,211 • 62300 Recurrent Payroll Costs-IP Stf USD 28,605 • 63300 Non-Recurrent Payroll - IP Stf USD 28,605 • 63500 Insurance and Security Costs USD 4,434 • 64300 Staff Mgmt Costs - IP Staff USD 14,302 • 65100After Service Insurance USD 9,868 • 71400Contractual Services-Individual USD 20,000 • 71500UN Volunteers USD 100,000 • 71600Travel USD 50,000 • 72200Equipment & Furniture USD 1,000 • 72400Communic& Audio Visual Equip USD 1,262 • 72500Supplies USD 3,938 • 72800Information Technology Equipmt USD 2,500 • 73100Rental & Maintenance-Premises USD 13,093 • 73400Rental & Maint of Other Equip USD 26,200 • 73500Reimbursement Costs USD 4,364 • 74100Professional Services USD 105,000 • 74300 Contributions USD 4,364 • 75100 Facilities & Administration (GMS) USD 31,283 	
							Output 3 Subtotal	USD 506,029	
TOTAL								USD 9,117,362	

Note: The totals and subtotals may vary due to decimal points charged to cost recovery based on percentages.

MANAGEMENT ARRANGEMENTS

The programme is coordinated and monitored by UNDP in compliance with United Nations Development Group's guidance on UN Joint Programming and under UNDP's Direct Implementation (DIM) modality, in close collaboration with the designated counterparts in the Jonglei State Government, participating UN organizations and implementing partners.

UNDP serves as the Participating United Nations Organization (PUNO) for implementation of Output 1 (JSP Output 1) - i.e. establishment of a state-managed radio communication infrastructure and system; and management of Output 2 of the Work Plan (JSP Output 3) - i.e. construction, equipping and staffing three ranger posts with ablation blocks and boreholes for ensuring effective monitoring, conservation awareness and compliance with wildlife laws and regulations, along the Akobo-Pochalla road, with WCS as its implementing Partner (IP). Programmatic and fiduciary responsibility for the management, monitoring and quality assurance of WCS's implementation of JSP Output 3 lies with UNDP, in accordance with UNDP's programme and operations policies, procedures, rules and regulations. As the implementing Partner, WCS is responsible for direct implementation of JSP Output 3, in line with the approved budget, work plan and project cooperation agreement with UNDP.

The United Nations Office for Project Services (UNOPS) serves as the PUNO for implementing Output 2 of the JSP, i.e. construction of 170km Akobo-Pochalla road without surfacing. Programmatic and fiduciary responsibility for the management and implementation of JSP Output 2 lies with UNOPS, in accordance with UNOPS's programme and operations policies, procedures, rules and regulations.³

The Programme Board of the JSP is composed of following three roles: (1) Senior Executive, (2) Senior Beneficiary and (3) Senior Supplier. The JSP Board is chaired by the Governor of Jonglei State and co-chaired by UNDP as the Coordinating Agency of the JSP, as the 'Senior Executives' of the Board. SSRF donors, UNOPS, members of the JSP Board, through the 'Senior Supplier' role. The Ministers of the Jonglei State's Ministry of Finance (J-MoF), Ministry of Information and Communication (J-MoIC) and Ministry of Physical Infrastructure (J-MoPI) are key members of the Jonglei State Steering Committee (JSSC), and serve the 'Senior Beneficiary' role in the JSP Board. The Programme Board will meet quarterly or as requested by the Chair and Co-Chair of the Board, and is responsible for making decisions by consensus on the implementation of the JSP, when guidance is required by members of the Board. The JSSC, chaired by the State Governor, is the state-level forum for planning, coordination, oversight and monitoring the implementation of the JSP. This arrangement ensures the Jonglei State Government's ownership of the programme, as well as the JSP's compliance with plans and priorities of the state government. Accordingly, the JSSC serves as the forum for JSP Board meetings, and includes representation from the J-MoF, J-MoIC, J-MoPI, UNDP, UNOPS, WCS, SSRF Donors and other relevant stakeholders as appropriate.

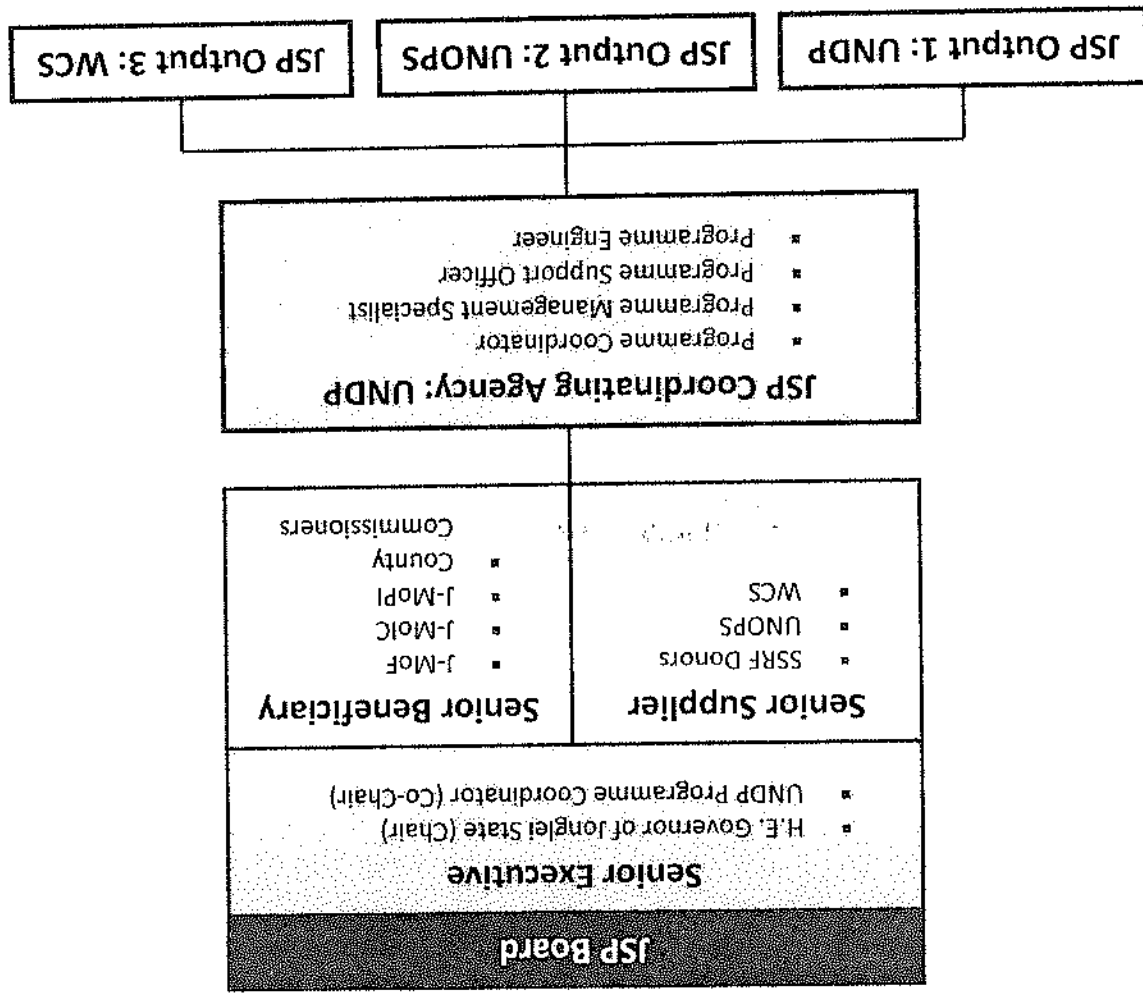
The overall programme organisation structure is as follows:

³JSP Output 2 is not detailed in UNDP's Annual Work Plan.

- WCS Project Manager (WCS Director South Sudan) will have responsibility for ensuring the timely and effective implementation of the project. The WCS Project Manager will:
- Supervise and coordinate activities and production of project outputs;
- Supervise and coordinate the work of project staff, consultants and any other sub-contractors;
- Recruit and manage project personnel;
- Prepare financial plans and budgets as required by UNDP;
- Liaise with UNDP, MWCT, relevant government agencies and donors/NGOs;
- Oversee the timely submission of reports, reviews and other documentation required by UNDP and the JSSC;
- Disseminate any relevant information about the project as and when necessary;
- Report project progress to the JSSC and
- Assist South Sudanese nationals in acquiring relevant skills and experience through workshops and on-the-job-training.

Landscapes. In 2007, WCS signed cooperation agreements with the then Ministry of Environment, Wildlife Conservation and Tourism (now the MWCT) and the Presidency of the GoSS to design, implement and monitor a protected area and biodiversity conservation initiative as part of the natural resource management strategy of South Sudan. Under these agreements, WCS is the lead technical wildlife conservation and protected areas partner of the MWCT and GoSS for the Boma-Jonglei

UNDP/WCS Management Arrangements (JSP Output 3): UNDP will contract WCS as an Implementing Partner, through a Project Cooperation Agreement, for implementing JSP Output 3. A detailed budget and work plan will be annexed to the Agreement, to ensure monitoring of results and quarterly advances to WCS against the approved project work plan and budget. WCS will submit narrative progress and financial reports to the UNDP Programme Coordinator on a quarterly basis, in line with the Project Cooperation Agreement with UNDP and the agreed reporting formats.



MONITORING FRAMEWORK AND EVALUATION

- WCS Project Assistant Manager (WCS Project Manager, Boma Park) will work closely with the WCS Project Manager to provide technical support to implementation of project activities. This position will be based at the WCS base in Boma National Park with site visits undertaken as needed. Specifically the WCS Project Assistant Manager will:
- Collect, register and maintain all information on project activities;
- Contribute to the preparation and implementation of progress reports;
- Maintain project correspondence and lines of communication;
- Support the preparation of work plans;
- Assist in logistical organization, field visits, workshops and meetings; and
- Maintain a proper filing system and office administration.

Monitoring: Standard processes for monitoring development results has been modified in order to account for potential sensitivities and constraints of the post-conflict and security situation in Jonglei and thereby, ensure an appropriate balance between a fixed and flexible approach. **UNDP, as Coordinating Agency of the JSP, is responsible for overall monitoring of progress towards the JSP Outcome and Outputs.** Monitoring and reporting on UNOPS and WCS's respective JSP Outputs is their organization's responsibility.

In order to reduce timing and transaction costs for state authorities, monitoring activities is carried out as a joint or collaborative effort among primary stakeholders – i.e. Jonglei State Ministries, UNDP, UNOPS and WCS – whenever possible. Joint monitoring efforts will be coordinated by the JSSC with the support of the UNDP Programme Coordinator.

Key monitoring activities include:

- Consultations and/or interviews with state authorities, PUNOs, implementing Partners/contractors and key representatives of target communities/vulnerable groups.
- Field missions, spot checks and inventory of procured assets and services in project sites.
- Review of financial expenditures and receipts; accounting, procurement and recruitment records.
- Minutes of coordination and other relevant meetings on the project.

A Risks and Issue Log shall be activated in Atlas and updated by the UNDP Programme Support Officer in conjunction with the Programme Management Specialist and Stabilization Advisor to facilitate tracking and resolution of potential problems or requests for change.

Annual and Quarterly Reports: As specified in the UNDG guidelines and explanatory note for Standardized Progress and Financial reporting, respectively, harmonized reporting formats will be adapted and developed by UNDP, through consultations with the SSRF Technical Secretariat, Jonglei State Steering Committee, UNOPS and WCS. UNOPS and WCS are responsible for progress and financial reporting in relation to their respective JSP Outputs, on a quarterly basis. UNDP is responsible for consolidating and submitting progress and financial reports on a quarterly basis and annual basis, in line with the agreed formats.

Monitoring Reports: A harmonized monitoring reporting format will be developed by UNDP as the Coordinating Agency, through consultations with the SSRF Technical Secretariat, Jonglei State Steering Committee, UNOPS and WCS. Monitoring missions will be conducted on a monthly basis or as required. UNDP will plan and lead outcome monitoring through the implementation of perception surveys at target sites with government and programme partners and other relevant stakeholders.

Evaluation: An independent evaluation team will be contracted to review and evaluate the 'Outcome' of the JSP, following its expiration. The evaluation team will be comprised of international experts, or subcontracted to a specialized agency/institution. All members of the team

will be independent, with absolutely no connections to the design, formulation or implementation of the JSP. The team will not include UN personnel, GoSS civil servants, or any other person or entity that is directly or indirectly related to the JSP.

Quality Management for Project Activity Results

OUTPUT 1 (JSP Output 1): Fully operational, state-managed radio communication infrastructure and system established	
Activity Result 1 (Atlas Activity ID) Construction and equipment of radio station in Bor and retransmission sites across Jonglei State, capacity building support to J-MoIC on radio communication and broadcasting	Start Date: November 2010 End Date: June 2014
Purpose <ul style="list-style-type: none"> Achieve 100% access to broadcasts from state-managed radio station across Jonglei State Increase security awareness of isolated population in rural areas of Jonglei State through radio broadcast and improved access to information 	
Description <ul style="list-style-type: none"> Construction of the main radio transmission site and station in Bor Procurement and setup of radio communication and other equipment for the main radio station in Bor Construction of the retransmission sites across Jonglei State 	
Quality Criteria How/with what indicators the quality of the activity result will be measured?	Quality Method Means of verification. What method will be used to determine if quality criteria has been met?
<ul style="list-style-type: none"> Progress of construction work of the main radio transmission site and station in Bor Progress of procurement and setup of radio communication and other equipment Progress of construction work of the retransmission sites 	<ul style="list-style-type: none"> Quarterly progress reports prepared by the UNDP Project Engineer and authorized by UNDP Stabilization Advisor Monitoring mission reports prepared by the UNDP M&E Officer Completion reports submitted by the contractors
Date of Assessment When will the assessment of quality be performed?	<ul style="list-style-type: none"> Quarterly progress reports will be submitted once every quarter Monitoring mission will take place as required Completion report will be submitted upon completion of construction

OUTPUT 2 (JSP Output 3): Three ranger posts with ablation blocks and boreholes constructed, equipped and staffed for ensuring effective monitoring, conservation awareness and compliance with wildlife laws and regulations, along the Akobo-Pochalla road

Activity Result 1 (Atlas Activity ID)	
Conservation awareness undertaken and compliance and ecological impact monitoring carried out	Start Date: November 2012 End Date: June 2014
Purpose <ul style="list-style-type: none"> Minimize the impacts of the Akobo-Pochalla road construction on wildlife resources in the project area Increase local community awareness of and support for the enforcement of wildlife laws and regulations Assess the effectiveness of the mitigation measures set out in this project and provide advice on how effectiveness can be improved 	
Description <ul style="list-style-type: none"> Monitor road construction works; identify any activities that are non-compliant with laws and regulations and advise relevant parties measures for improvement Identify communities to be targeted in the project area and design and implement awareness raising strategy and activities Develop a monitoring plan, purchase key equipment required for implementing the monitoring plan and conduct regular monitoring in alignment with the plan; provide recommendations to better conserve wildlife and mitigate adverse impacts as required 	
Quality Criteria How/with what indicators the quality of the activity result will be measured?	Quality Method Means of verification. What method will be used to determine if quality criteria has been met?
<ul style="list-style-type: none"> Percentage of road construction company employees identified not complying with wildlife laws and regulations Number of targeted community members participated in awareness raising activities for wildlife laws and regulations Number of recommendations provided to improve project activity effectiveness generated by monitoring information 	<ul style="list-style-type: none"> Monitoring reports (generated as part of the monitoring strategy). Follow up surveys of target community members as part of awareness raising activities Periodic monitoring reports produced in line with the agreed methodology
Date of Assessment When will the assessment of quality be performed?	<ul style="list-style-type: none"> Ongoing throughout the project once construction has begun As and when follow up surveys are completed Every six months once monitoring is underway

<p>OUTPUT 2 (JSP Output 3): Three ranger posts with abutment blocks and boreholes constructed, equipped and staffed for ensuring effective monitoring, conservation awareness and compliance with wildlife laws and regulations, along the Akobo-Pochalla road</p>		<p>Activity Result 3 (Atlas Activity ID)</p> <p>Wildlife forces capacity for law enforcement along the Akobo-Pochalla road developed</p> <p>Start Date: November 2012 End Date: June 2013</p>	<p>Purpose</p> <ul style="list-style-type: none"> Provide a series of strategically located bases from which wildlife service personnel can effectively undertake wildlife law enforcement operations along the entire Akobo-Pochalla road Ensure that the wildlife forces stationed along the Akobo-Pochalla road have the necessary skills and equipment needed to effectively carry out the wildlife protection strategy for the road and ensure compliance with the country's wildlife laws and regulations 	<p>Description</p> <ul style="list-style-type: none"> Collate information to identify most important wildlife areas and areas most at risk from threats; identify most appropriate strategy to deal with threats in key areas; identify training or other needs to implement these approaches; prepare strategy document summarizing key areas and threats, approaches and needs Assess equipment and training needs; carry out procurement process for key equipment; carry out training LEM to meet critical needs identified Review areas of focus and approaches outlined in law enforcement strategy; carry out foot and vehicle based patrols; provide additional aerial surveillance support as required; record law enforcement effort for monitoring 	<p>Quality Criteria</p> <p>How/with what indicators the quality of the activity result will be measured?</p>	<p>Quality Method</p> <p>Means of verification. What method will be used to determine if quality criteria has been met?</p>	<p>Date of Assessment</p> <p>When will the assessment of quality be performed?</p>
<ul style="list-style-type: none"> Every quarter Every quarter after ranger post constructed Every quarter after construction is complete 	<ul style="list-style-type: none"> Project quarterly progress reports WCS records of number of rangers trained and amount of equipment provided Wildlife service reports and records from each outpost; WCS GIS database and flight log 	<ul style="list-style-type: none"> Production of wildlife protection strategy that meets project requirements Percentage of wildlife service staff along the Akobo-Pochalla road suitably equipped and trained Number of km patrolled (and associated catch per unit effort and hours coverage) by wildlife forces and hours coverage by aerial patrols 					

<p>OUTPUT 2 (JSP Output 3): Three ranger posts with abutment blocks and boreholes constructed, equipped and staffed for ensuring effective monitoring, conservation awareness and compliance with wildlife laws and regulations, along the Akobo-Pochalla road</p>		<p>Activity Result 2 (Atlas Activity ID)</p> <p>Wildlife forces infrastructure developed</p> <p>Start Date: November 2012 End Date: June 2013</p>	<p>Purpose</p> <ul style="list-style-type: none"> Provide a series of strategically located bases from which wildlife service personnel can effectively undertake wildlife law enforcement operations along the entire Akobo-Pochalla road 	<p>Description</p> <ul style="list-style-type: none"> Define specific locations of the three ranger posts Carry out procurement process for construction company to carry out works Oversee ranger post construction process as required Provide key equipment to ensure functionality 	<p>Quality Criteria</p> <p>How/with what indicators the quality of the activity result will be measured?</p>	<p>Quality Method</p> <p>Means of verification. What method will be used to determine if quality criteria has been met?</p>	<p>Date of Assessment</p> <p>When will the assessment of quality be performed?</p>
<ul style="list-style-type: none"> Every quarter after construction is complete 	<ul style="list-style-type: none"> Wildlife service reports and records from each outpost WCS GIS database and flight log 	<ul style="list-style-type: none"> Number of km. patrolled (and associated catch per unit effort and hours coverage) by wildlife forces 					

The implementing partner agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP herunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via <http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

The implementing partner shall:

- put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- assume all risks and liabilities related to the implementing partner's security, and the full implementation of the security plan.

Consistent with the Article III of the Standard Basic Assistance Agreement, the responsibility for the safety and security of the implementing partner and its personnel and property, and of UNDP's property in the implementing partner's custody, rests with the implementing partner.

LEGAL CONTEXT

Output 3 (JSP Output 4): Oversight, coordination, monitoring, evaluation and technical support		Activity Result 1 (Atlas Activity ID)	Oversight, coordination, monitoring, technical support	Start Date: November 2010	End Date: June 2014	
Purpose	<ul style="list-style-type: none"> Provide quality oversight and monitoring of the programme implementation Ensure Jonglei State Government's ownership of the programme, as well as the JSP's compliance with plans and priorities of the state government Create an open forum for discussion with state authorities on the progress, challenges and risk hindering the achievement of the JSP's expected outcome 	Description	<ul style="list-style-type: none"> Conduct JSP Board meetings jointly with the Jonglei State Government Provide quarterly progress reports, concept notes, and/or any assessment report related to the JSP implementation process for discussion with the Programme Board members 	Quality Criteria How/with what indicators the quality of the activity result will be measured?		
Quality Method Means of verification. What method will be used to determine if quality criteria has been met?	Annual Report	<ul style="list-style-type: none"> Ownership of the programme by the state government and of government officials throughout the implementation process % of delivery 	Annual Report	Quarterly	Annually	
Date of Assessment When will the assessment of quality be performed?	Progress and financial reports		Monitoring Reports	Monthly or as required	Quarterly	Annually
	JSP Programme Board meetings and their minutes		Letters submitted by the state government counterparts on implementation of JSP	As required	Quarterly	Annually
	SSRF Steering Committee meeting minutes		Meetings with direct beneficiaries	Monthly or as required	Quarterly	Annually
	Meetings with officials deployed to project sites		Interviews with officials deployed to project sites	Monthly or as required	Quarterly	Annually
	Meetings with County/Payam's officials		Monitoring reports	Monthly or as required	Quarterly	Annually
	Perception Surveys		Community satisfaction and support of the activities implemented on the ground	Monthly or as required	Quarterly	Annually

- ANNEX I RISK ANALYSIS
- ANNEX II MONITORING FRAMEWORK
- ANNEX III STAFFING LIST

ANNEXES:

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ANNEX I: RISK ANALYSIS

No.	Description	Type	Impact & Probability (I = Low, 5 = High)	Countermeasures/Management Response	Owner
1	Weak capacity of state government counterparts.	POLITICAL	P=5 I=5	Strengthen capacity of state government counterparts by maintaining close communication, enhancing partnerships and mentoring throughout project implementation.	UNDP, UNOPS, WCS and contractors
2	High operational costs and delays in project implementation due to logistical constraints (e.g. difficult weather condition and inaccessibility to project sites) and security concerns in target sites.	FINANCIAL and OPERATIONAL	P=5 I=5	Plan construction works to be implemented during dry seasons; UNDP, UNOPS and WCS to regularly monitor security situation in target areas; and explore/mobilize additional funding to cover potential short-falls of funding and delays in project implementation.	UNDP, UNOPS, WCS
3	Delays in procurement and disbursement.	OPERATIONAL	P=4 I=4	Ensure regular follow-up and monitoring on programme implementation, and address bottlenecks and constraints through the JSP Board.	UNDP, UNOPS and WCS
4	Difficult environment condition to sustain project outcomes (e.g. black cotton soil lead to rapid depreciation of roads during the wet season).	ENVIRONMENTAL	P=4 I=4	Conduct assessments and sampling (e.g. soil testing) and identify alternatives (e.g. use mixture of different type of soil, import construction materials from neighbouring countries, etc) to enhance sustainability of project outcomes.	UNDP, UNOPS, WCS and contractors
6	Delays in establishing implementation arrangements with counterparts.	ORGANIZATIONAL	P=4 I=3	Establish standard frameworks on implementation arrangements.	UNDP, UNOPS and WCS
7	Economic factors including fluctuation of interest rate and exchange rate and inflation.	FINANCIAL	P=2 I=2	Monthly monitoring of interest rate and currency exchange rate fluctuations.	UNDP Programme Coordinator and Finance Associate

ANNEXII: MONITORING FRAMEWORK

Outputs/Activities	Baselines & Indicators	Means of Verification	Collection Methods	Responsibilities	Risks & Assumptions
<p>JSP Output 1: Fully operational, state-managed radio communication infrastructure and system established</p>	<p>Baseline: No functioning radio communication system in Jonglei State</p> <p>Indicators:</p> <ul style="list-style-type: none"> - Increased security awareness of target population through radio broadcast /increased access to information of households in bomas and payams in all counties of Jonglei State - Number of residents/households in counties, payams and bomas with increased access to information through state-managed radio station 	<ul style="list-style-type: none"> ▪ JSSC meeting minutes ▪ Progress and financial reports 	<p>Quarterly:</p> <ul style="list-style-type: none"> - JSSC Meeting minutes - Consolidated progress and financial reports 	<ul style="list-style-type: none"> ▪ JSSC ▪ UNDP Programme Coordinator ▪ UNDP Stabilization Advisor ▪ UNDP Programme Management Specialist ▪ UNDP Programme Support Officer 	<p>The following risks affect all four JSP Outputs:</p> <ul style="list-style-type: none"> ▪ Delays due to budgetary constraints and/or logistical challenges ▪ Limited accessibility to project sites due to difficult weather conditions ▪ Implementation and/or reporting delays by PUNOs/IPs and/or their contractors ▪ Security concerns in the project sites
<p>JSP Output 2: Akobo-Pochalla road (170 km) constructed without surfacing</p>	<p>Baseline: No road between Akobo and Pochalla County</p> <p>Indicators:</p> <ul style="list-style-type: none"> - % increase in traffic on Akobo-Pochalla road - Reduced level of tribal conflict and insecurity between Bor, Akobo, Pibor and Pochalla Counties 	<ul style="list-style-type: none"> ▪ Monitoring reports 	<p>Monthly/as required:</p> <ul style="list-style-type: none"> - Consultations/Interviews - Field missions/Spot checks/inventory - Financial receipts & accounting records 	<ul style="list-style-type: none"> ▪ JSSC ▪ UNDP Stabilization Advisor ▪ UNDP Engineer ▪ UNDP Programme Support Officer 	<p>Inadequate organizational and administrative record keeping</p> <p>Increase in ethnic tensions, leading to increase in hostilities</p>
<p>JSP Output 2: Akobo-Pochalla road (170 km) constructed without surfacing</p>	<p>Baseline: No road between Akobo and Pochalla County</p> <p>Indicators:</p> <ul style="list-style-type: none"> - % increase in traffic on Akobo-Pochalla road - Reduced level of tribal conflict and insecurity between Bor, Akobo, Pibor and Pochalla Counties 	<ul style="list-style-type: none"> ▪ JSSC meeting minutes ▪ Progress and financial reports 	<p>Quarterly:</p> <ul style="list-style-type: none"> - JSSC Meeting minutes - Consolidated programmatic and financial reports 	<ul style="list-style-type: none"> ▪ JSSC ▪ UNDP Programme Coordinator ▪ UNDP Stabilization Advisor ▪ UNDP Programme Management Specialist ▪ UNDP Programme Support Officer ▪ UNOPS 	<p>Inadequate organizational and administrative record keeping</p> <p>Increase in ethnic tensions, leading to increase in hostilities</p>

Outputs/Activities	Baselines & Indicators	Means of Verification	Education Methods	Responsibilities	Risks & Assumptions
<p>JSP Output 3: Three ranger posts with abtution blocks and boreholes constructed, equipped and staffed for ensuring effective monitoring, conservation awareness and compliance with wildlife laws and regulations, along the Akobo-Pochalla road</p>	<p>Baseline: No ranger post and rangers operating along the Akobo and Pochalla road to enforce wildlife conservation laws and regulations Indicators: - Number of compliance visits/ overflights of road - Number of awareness raising events held in/around the project area - Operational ranger posts established on the Akobo-Pochalla road - Number of trainings carried out for wildlife personnel in the project area - Number and km of patrols carried out by wildlife service personnel - Area surveyed for potential ecological impacts from road construction - potential ecological</p>	<ul style="list-style-type: none"> ▪ Monitoring reports 	<p><i>Monthly/as required:</i></p> <ul style="list-style-type: none"> - Consultations/Interviews - Field missions/Spot checks/Inventory - Financial receipts & accounting records 	<ul style="list-style-type: none"> ▪ JSSC ▪ UNDP Stabilization Advisor ▪ UNDP Engineer ▪ UNOPS ▪ UNDP Programme Support Officer 	<ul style="list-style-type: none"> ▪ Limited national ownership and/or maintenance due to capacity and/or resource constraints ▪ Differences in institutional requirements for reporting ▪ Lack of agreement on scope of evaluation/joint review missions
		<ul style="list-style-type: none"> ▪ JSSC meeting minutes ▪ Progress and financial reports 	<p><i>Quarterly:</i></p> <ul style="list-style-type: none"> - JSSC Meeting minutes - Consolidated programmatic and financial reports 	<ul style="list-style-type: none"> ▪ JSSC ▪ UNDP Programme Coordinator ▪ UNDP Stabilization Advisor ▪ UNDP Programme Management Specialist ▪ UNDP Programme Support Officer ▪ WCS 	
		<ul style="list-style-type: none"> ▪ Monitoring reports (generated as part of the monitoring strategy). 	<ul style="list-style-type: none"> - Ongoing throughout the project once construction has begun 	<ul style="list-style-type: none"> ▪ JSSC ▪ UNDP Stabilization Advisor ▪ UNDP Engineer ▪ UNDP Programme Support Officer ▪ WCS 	
		<ul style="list-style-type: none"> ▪ Follow up surveys of target community members as part of awareness raising activities 	<ul style="list-style-type: none"> - As and when follow up surveys are completed 	<ul style="list-style-type: none"> ▪ JSSC ▪ UNDP Stabilization Advisor ▪ UNDP Programme Support Officer ▪ WCS 	

Outputs/Activities	Baselines & Indicators	Means of Verification	Collection Methods	Responsibilities	Risks & Assumptions
	<p>impacts from road construction</p>	<ul style="list-style-type: none"> ▪ Periodic monitoring reports produced in line with the agreed methodology ▪ Wildlife service reports and records from each outpost ▪ WCS GIS database and flight log ▪ WCS records of number of rangers trained and amount of equipment provided ▪ Wildlife service reports and records from each outpost; WCS GIS database and flight log 	<ul style="list-style-type: none"> - Every six months once monitoring is underway - Every quarter after construction is complete - Every quarter after ranger post constructed - Every quarter after construction is complete 	<ul style="list-style-type: none"> ▪ JSSC ▪ UNDP Stabilization Advisor ▪ UNDP Programme Support Officer ▪ WCS ▪ WCS ▪ WCS ▪ WCS 	
<p>JSP Output 4: Oversight, coordination, monitoring and technical support provided</p>	<p>Baseline: Limited state government capacity for oversight, coordination and monitoring of large programmes</p> <p>Indicators:</p> <ul style="list-style-type: none"> - % delivery - Improved security in target sites 	<ul style="list-style-type: none"> ▪ Annual report ▪ JSSC meeting minutes ▪ Progress and financial reports 	<p><i>Annual:</i> Consolidated quarterly progress and financial reports</p> <p><i>Quarterly:</i></p> <ul style="list-style-type: none"> - JSSC Meeting minutes - Consolidated progress and financial reports 	<ul style="list-style-type: none"> ▪ UNDP Programme Coordinator ▪ JSSC ▪ UNDP Programme Coordinator ▪ UNDP Stabilization Advisor ▪ UNDP Programme Management Specialist ▪ UNDP Programme Support Officer 	

Outputs/Activities	Baselines & Indicators	Means of Verification	Collection Methods	Responsibilities	Risks & Assumptions
		<ul style="list-style-type: none"> ▪ Monitoring reports 	<p><i>Monthly/as required:</i></p> <ul style="list-style-type: none"> - JSSC Meeting minutes Consultations/Interviews - Field missions/Spot checks/Inventory - Financial receipts & accounting records 	<ul style="list-style-type: none"> ▪ UNOPS ▪ WCS 	
		<ul style="list-style-type: none"> ▪ Assessments and studies 	<p><i>As needed:</i></p> <ul style="list-style-type: none"> - Assessments, studies, surveys 	<ul style="list-style-type: none"> ▪ JSSC ▪ UNDP Programme Coordinator ▪ UNDP Stabilization Advisor ▪ UNDP Programme Management Specialist ▪ UNDP Programme Support Officer ▪ UNOPS ▪ WCS 	
		<ul style="list-style-type: none"> ▪ Evaluation/Joint review 	<p><i>End of Project:</i></p> <ul style="list-style-type: none"> - Joint Review Team - Evaluation consultancy 	<ul style="list-style-type: none"> ▪ SSRF Technical Secretariat ▪ JSSC ▪ UNDP ▪ Donors 	

ANNEXE III: UNDP STAFFING LIST

No.	Title of Position	International (National)	Contract Type	No. of Months	Program Costs	% to be charged to JSP	Outputs Supported	Duty Station
1	Programme Coordinator	International	P4	12	USD 304,951	25%	1, 2&3	Juba
2	Stabilization Advisor	International	Secondment	12	N/A (In-kind contribution from DFID)	0%	1, 2&3	Bor
3	Programme Management Specialist	International	P3	12	USD 267,151	25%	1, 2&3	Juba
4	Programme Support Officer	International	UNV	12	USD 80,000	25%	1, 2&3	Juba
5	Programme Engineer	International	UNV	12	USD 80,000	100%	1, 2&3	Bor
6	Programme Associate	National	SB 3/5	12	USD 23,558	25%	1, 2&3	Juba
7	Driver	National	SB1	12	USD 9,206	100%	1, 2&3	Bor

